PayWell Moldova 2015 Salary and Benefits Survey





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What is PayWell?



What is PayWell?

PayWell Moldova – Salary and Benefits Survey is an annual Human Resources study conducted by PwC.

It is designed to assist the HR professionals and companies' decision-makers to develop competitive remuneration policies that attract, motivate and retain talents that support the business strategy.

PayWell reports are available in English and provide information both on compensation and benefits policies practiced by companies from the Moldovan market.

PayWell Moldova 2015

- 32 participating companies
- 5 industry sectors:
 - ✓ FMCG & Industry
 - ✓ IT
 - ✓ Telecom
 - ✓ Pharmaceuticals
 - ✓ Microfinance & Leasing
- 11,606 employees
- 451 benchmarking jobs



Salary data

PayWell report presents statistics for an extensive set of benchmark jobs, in the following format:

- Mean, median, lower and upper quartiles, 10 and 90 percentiles for the following values: *monthly gross salary*, *annual guaranteed cash* (i.e. monthly salary x 12 + fixed bonuses), *annual variable pay* (performance bonuses and/ or sales commissions), *total annual cash* (monthly salary x 12 + fixed bonuses + variable bonuses);
- Information on the number of **job holders** and the number of **companies** that provide data for each job;
- Benefits value per year;
- *Car value* (total acquisition price).

Salary data (sample)

| C5 System Administrator | | | | FMCG & Industry | | | |
|----------------------------|-------|---------------|---------------|-----------------|--------|---------------|---------------|
| Statistics | Count | Percentile 10 | Percentile 25 | Average | Median | Percentile 75 | Percentile 90 |
| Monthly base pay | 8/6 | - | 5,721 | 6,370 | 6,200 | 6,925 | - |
| Annual guaranteed cash | 2/2 | - | 68,650 | 77,330 | 74,400 | 83,975 | - |
| Annual variable pay | 6/4 | - | 6,176 | 10,125 | 10,645 | 13,730 | - |
| Variable pay (payout) % | 6/4 | - | 8.01% | 16.40% | 14.50% | 20.00% | - |
| Variable pay (target) % | 6/4 | - | 7.75% | 17.89% | 17.50% | 25.00% | - |
| Total annual cash | 6/4 | - | 80,115 | 84,924 | 82,380 | 85,865 | - |

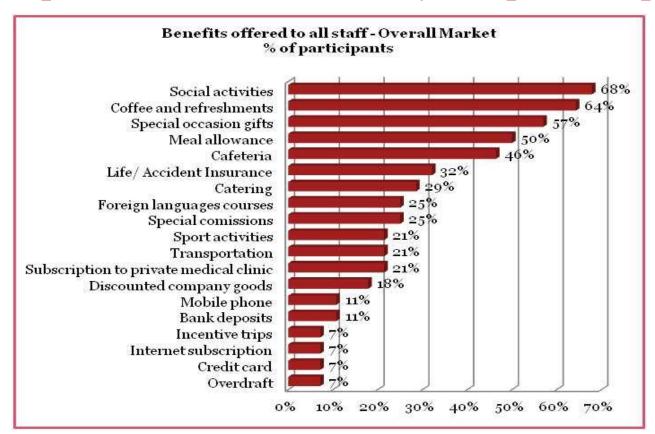
| Statistics | Count | Percentile 25 | Average | Median | Percentile 75 | |
|-------------------------|-------|---------------|---------|--------|---------------|--|
| Benefits value per year | 4/3 | - | 5,902 | 4,505 | - | |
| Car value | - | - | - | - | - | |

Compensation and benefits analysis report

The report analyses compensation and benefits policies applied by participating companies. The information is presented for the entire sample of companies and across sectors.

- Analysis of compensation policies, e.g. salary policies, fixed bonuses, variable bonuses, entry-level salaries and probation period, holiday, overtime and flexible work policies, employees relations, special compensation programmes (relocation, retention);
- **Analysis of benefits offered to employees** for each type of benefit the report presents information on the staff category that receives it, the cost and the utilisation policy.

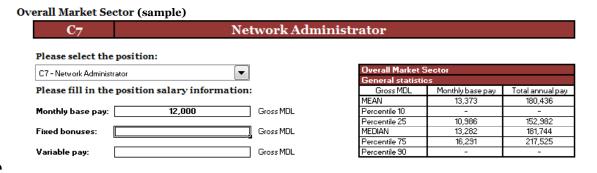
Compensation and benefits analysis report (sample)



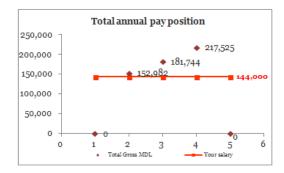
Benchmarking tool

This tool enables you to assess and report the position of your salaries against sample statistics.

It calculates the ratio of your salary against sample statistics and generates an output that positions your salary within the range.





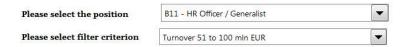


Interactive tool

The report provides an analysis tool which allows the selection of a sample of companies based on the number of employees or turnover.

This tool offers you the opportunity to obtain a relevant comparison with the reference market.

INTERACTIVE TOOL (sample)





| Entire market | | | | |
|-------------------|----------------|----------------------|--|--|
| General statistic | s | | | |
| Gross MDL | Monthly salary | Total annual cash | | |
| MEAN | 8,130 | 113,076 | | |
| Percentile 10 | 5,106 | 73,521 | | |
| Percentile 25 | 5,869 | 86,645 | | |
| MEDIAN | 8,221 | 118,111 | | |
| Percentile 75 | 9,217 | 134,361 | | |
| Percentile 90 | 10,651 | 140,657 | | |

| Your choice | Turnover 51 to 100 mln EUR | | | |
|---------------------|----------------------------|----------------------|--|--|
| Selected statistics | | | | |
| Gross MDL | Monthly salary | Total annual cash | | |
| MEAN | 7,726 | 108,332 | | |
| Percentile 10 | 19 | 5 | | |
| Percentile 25 | 5,106 | 73,521 | | |
| MEDIAN | 7,358 | 103,396 | | |
| Percentile 75 | 9,116 | 133,271 | | |
| Percentile 90 | = | = | | |

HR Officer / Generalist

| Turnover 51 to 100 mln EUR | versus | Entire market | |
|-------------------------------|----------------|----------------------|--|
| % | Monthly salary | Total annual cash | |
| MEAN | -5% | -4% | |
| Percentile 10 | N/A | N/A | |
| Percentile 25 | -13% | -15% | |
| MEDIAN | -10% | -12% | |
| Percentile 75 | -1% | -1% | |
| Percentile 90 | N/A | N/A | |

How can you acquire PayWell?



PayWell Moldova 2015 PwC

How can you acquire PayWell?

| Package / report | Full package | Full report | Sector package | Sector report |
|---------------------|---|--|--|---|
| Content | Salary statistics for all sectors analysed in the study Compensation and benefits analysis report Benchmarking tool Interactive tool | Salary statistics for all sectors analysed in the study Compensation and benefits analysis report | Salary statistics for one sector, of your choice Compensation and benefits analysis report Benchmarking tool | Salary statistics for one sector, of your choice Compensation and benefits analysis report |
| Fee* | EUR 2,200 | EUR 1,600 | EUR 1,300 | EUR 960 |

^{*} The fees do not include VAT

PayWell team

We would be happy to provide you with additional details regarding PayWell Moldova 2015 Survey.



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Thank you!

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